

# Course Title

Managing Projects

# Course Credit

0.25

# Prerequisites

None

# Course Description

International businesses are developing project management strategies to meet and achieve their strategic and operational goals. Students demonstrate the basic principles of project management and articulate the essential components of project initiating, planning, executing, monitoring, and closing. Students describe organizational methodologies and structures specific to a project's needs and analyze the control measures required for project success. Students debate the critical role of leadership and power and the influence of project managers in relation to various stakeholders during the project lifecycle.

# Course Rationale

In today's competitive global environment, leading organizations use project management to deliver desired business results consistently while managing their resources and constraints.

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Through quizzes and assignments, students explore efficient project management as a competitive advantage and recognize the major issues associated with transforming from traditional to modern leadership strategy in projects. They also practice key project management skills and employ efficient strategies in leading projects.

Through analyzing case studies, students synthesize the importance of identifying, managing, and communicating stakeholder expectations and engagement to ensure a successful project outcome.

In the final project, students analyze three key processes of the Nicol Building Project, Sprott School of Business, stakeholder management, communication management, and risk management. By completing the final project, students demonstrate in-depth practical knowledge of identifying key stakeholders, determining the information needs of the various stakeholders, devising an efficient communication strategy in the project, and developing strategies to respond to risks throughout the project lifecycle.

# Course Objectives

After successfully completing this course students will be able to perform the following:

- CO 1: Explain the impact of project management on the success of the business
- CO 2: Identify and classify the key processes and requirements of project management
- CO 3: Apply project management tools and techniques to effectively initiate, plan, execute, monitor and control and close projects
- CO 4: Implement the project risk management process to identify, analyze, and respond to the project risks
- CO 5: Identify and analyze stakeholder expectations and manage their engagement using an effective project communication plan

## Materials

### Textbooks

- Project Management: A Managerial Approach, 8<sup>th</sup> Edition, Erik W. Larson, Clifford F. Gary, McGraw-Hill Education
- A Guide to the Project Management Body of Knowledge (PMBOK), 6<sup>th</sup> edition, Project Management Institute (2017)

### Other Resources

- Class videos
- Slides
- Book Chapters

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## Grade Table

Activity Type	Percent of Total Grade
Quiz (7 × 3% each)	21%
Individual Case Study (5 × 7% each)	35%
Group Case Study (2 × 14% each)	28%
Final Exam	16%
Total Possible Points	100%